# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### FORM 8-K

#### CURRENT REPORT

Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 8, 2023

#### CrossAmerica Partners LP

(Exact name of registrant as specified in its charter)

**Delaware** (State or other jurisdiction of incorporation)

**001-35711** (Commission File Number)

45-4165414 (IRS Employer Identification No.)

645 Hamilton Street, Suite 400 Allentown, PA (Address of principal executive offices)

18101

(Zip Code)

Registrant's telephone number, including area code: (610) 625-8000

Chec	ck the appropriate box be	elow if the Form 8-K filing is	s intended to simultaneously sat	isfy the filing obligation of the registrant under any of the	e following provisions:			
	Written communication	ons pursuant to Rule 425 und	der the Securities Act (17 CFR 2	230.425)				
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)							
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))							
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))							
Secui	rities registered pursuan	t to Section 12(b) of the Act						
	=	Title of each class	Trading Symbol(s)	Name of each exchange on which registered				
		Common Units	CAPL	New York Stock Exchange				
		ther the registrant is an emer of 1934 (§240.12b-2 of this		ed in Rule 405 of the Securities Act of 1933 (§230.405	of this chapter) or Rule 12b-2 of			
					Emerging growth company $\square$			
	0 00	eany, indicate by check marked pursuant to Section 13(a)	Ö	ot to use the extended transition period for complying w	vith any new or revised financial			

#### Item 2.02 Results of Operations and Financial Condition.

On May 8, 2023, CrossAmerica Partners LP ("CrossAmerica" or the "Partnership") issued a press release announcing its financial results for the year ended March 31, 2023. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

#### Item 7.01 Regulation FD Disclosure.

Furnished herewith as Exhibit 99.2 are slides that senior management of CrossAmerica will utilize in CrossAmerica's third quarter 2022 earnings call. The slides are available on the Webcasts & Presentations page of CrossAmerica's website at www.crossamericapartners.com.

The information in Item 2.02, Item 7.01 and Exhibits 99.1 and 99.2 of Item 9.01 of this report, according to general instruction B.2., shall not be deemed "filed" for the purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that Section, and shall not be incorporated by reference into any registration statement pursuant to the Securities Act of 1933, as amended. By furnishing this information, the Partnership makes no admission as to the materiality of such information that the Partnership chooses to disclose solely because of Regulation FD.

#### Safe Harbor Statement

Statements contained in the exhibits to this report that state the Partnership's or its management's expectations or predictions of the future are forward-looking statements. It is important to note that the Partnership's actual results could differ materially from those projected in such forward-looking statements. Factors that could affect those results include those mentioned in the Partnership's Annual Report on Form 10-K for the year ended December 31, 2022 and in subsequent filings that the Partnership has filed with the Securities and Exchange Commission (the "SEC"). The Partnership undertakes no duty or obligation to publicly update or revise the information contained in this report, although the Partnership may do so from time to time as management believes is warranted. Any such updating may be made through the filing of other reports or documents with the SEC, through press releases or through other public disclosure.

#### **Item 9.01 Financial Statements and Exhibits**

#### (d) Exhibits

Exhibit No.	Description
99.1	Press Release dated May 8, 2023 regarding CrossAmerica's earnings
99.2	Investor Presentation Slides of CrossAmerica
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

#### SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CrossAmerica Partners LP

By: CrossAmerica GP LLC

its general partner

By: /s/ Keenan D. Lynch

Name: Keenan D. Lynch

Title: General Counsel and Chief Administrative Officer

Dated: May 8, 2023



#### CrossAmerica Partners LP Reports First Quarter 2023 Results

- Reported First Quarter 2023 Net Loss of \$1.0 million, Adjusted EBITDA of \$31.7 million and Distributable Cash Flow of \$19.1 million
- Reported First Quarter 2023 Gross Profit for the Wholesale Segment of \$31.2 million compared to \$30.3 million of Gross Profit for the First Quarter 2022 and First Quarter 2023 Gross Profit for the Retail Segment of \$50.8 million compared to \$48.5 million of Gross Profit for the First Quarter 2022
- Leverage, as defined in the CAPL Credit Facility, was 4.05 times as of March 31, 2023, compared to 4.6 times as of March 31, 2022
- On March 31, 2023, CrossAmerica Partners LP entered into an amended and restated five-year Revolving Credit Facility agreement with increased borrowing capacity of \$925 million
- The Distribution Coverage Ratio for the trailing twelve months ended March 31, 2023 was 1.70 times compared to 1.39 times for the comparable period of 2022
- The Board of Directors of CrossAmerica's General Partner declared a quarterly distribution of \$0.5250 per limited partner unit attributable to the First Quarter 2023

Allentown, PA May 8, 2023 — CrossAmerica Partners LP (NYSE: CAPL) ("CrossAmerica" or the "Partnership"), a leading wholesale fuels distributor, convenience store operator, and owner and lessor of real estate used in the retail distribution of motor fuels, today reported financial results for the first quarter ended March 31, 2023.

"We had a solid quarter despite ongoing economic headwinds. Our retail segment performed particularly well during the quarter, with same store volumes, store sales and inside sales margin all higher relative to the prior year while our wholesale segment generated increased segment gross profit and fuel margin relative to last year," said Charles Nifong, President and CEO of CrossAmerica. "On the capital raising front, we completed the refinancing of our credit facility during the quarter, increasing the facility size and extending out its duration for another five years. This important refinancing simplified our capital structure and provides us the necessary capital and liquidity to successfully operate our business going forward."

#### **Non-GAAP Measures and Same Store Metrics**

Non-GAAP measures used in this release include EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio. These Non-GAAP measures are further described and reconciled to their most directly comparable GAAP measures in the Supplemental Disclosure Regarding Non-GAAP Financial Measures section of this release.

Same store fuel volume and same store merchandise sales include aggregated individual store results for all stores that had fuel volume or merchandise sales in all months for both periods. Same store merchandise sales excludes branded food sales and other revenues such as lottery commissions and car wash sales.

#### **First Quarter Results**

#### Consolidated Results

Key Operating Metrics	Q1 2023	Q1 2022
Net Income	(\$1.0M)	\$5.0M
Adjusted EBITDA	\$31.7M	\$32.0M
Distributable Cash Flow	\$19.1M	\$24.2M
Distribution Coverage Ratio: Current Quarter	0.96x	1.22x
Distribution Coverage Ratio: TTM ended 3/31/23	1.70x	1.39x

CrossAmerica reported declines in Operating Income, Net Income, Adjusted EBITDA and Distributable Cash Flow for the first quarter 2023 compared to the first quarter 2022. During the first quarter 2023, the Partnership reported an increase in gross profit of 4%, which was primarily driven by increases in motor fuel, merchandise and rent gross profit. This was offset by an increase in operating expenses in both the wholesale and retail segments, driven by inflation in several cost categories and increased labor costs in the retail segment. CrossAmerica also experienced a \$5.4 million increase in interest expense in the first quarter 2023 when compared to the first quarter 2022, driven by the increase in interest rates.

#### Wholesale Segment

Key Operating Metrics	Q1 2023	Q1 2022
Wholesale segment gross profit	\$31.2M	\$30.3M
Wholesale motor fuel gallons distributed	201.9M	203.9M
Average wholesale gross profit per gallon	\$0.083	\$0.079

During the first quarter 2023, CrossAmerica's wholesale segment gross profit increased 3% compared to the first quarter 2022. This was driven by an increase in motor fuel and rent gross profit. The motor fuel gross profit was driven by a 5% increase in fuel margin per gallon, partially offset by a 1% decline in wholesale volume distributed.

#### Retail Segment

Key Operating Metrics	Q1 2023	Q1 2022
Retail segment gross profit	\$50.8M	\$48.5M
Retail segment motor fuel gallons distributed	119.1M	116.0M
Same store motor fuel gallons distributed	113.2M	111.3M
Retail segment motor fuel gross profit	\$26.8M	\$26.3M
Retail segment margin per gallon, before deducting credit card fees and commissions	\$0.318	\$0.319
Same store merchandise sales excluding cigarettes*	\$41.5M	\$37.8M
Merchandise gross profit*	\$18.1M	\$16.7M
Merchandise gross profit percentage*	27.8%	26.8%

<sup>\*</sup>Includes only company operated retail sites

For the first quarter 2023, the retail segment generated a 5% increase in gross profit compared to the first quarter 2022. The increase for the first quarter 2023 was primarily due to higher motor fuel and merchandise gross profit.

The retail segment sold 119.1 million of retail fuel gallons during the first quarter 2023, which was an increase of 3% when compared to the first quarter 2022. Same store retail segment fuel volume for the first quarter 2023 increased 2% from 111.3 million gallons during the first quarter 2022 to 113.2 million gallons.

For the first quarter 2023, CrossAmerica's merchandise gross profit and other revenue increased 9% when compared to the first quarter 2022. The first quarter increase was primarily due to an increase in overall store sales due to higher retail prices and higher unit count sales, as well as improved product margins. Same store merchandise sales excluding cigarettes increased 10% for the first quarter 2023 when compared to the first quarter 2022. Merchandise gross profit percentage increased from 26.8% for the first quarter 2023 to 27.8% for the first quarter 2023, primarily due to improved merchandise margins in the categories of packaged beverages and snacks.

#### **Divestment Activity**

During the three months ended March 31, 2023, CrossAmerica sold one property for \$0.4 million in proceeds, resulting in a net gain of \$0.1 million.

#### **Amended Credit Facility**

On March 31, 2023, CrossAmerica Partners LP entered into an amended and restated five-year Revolving Credit Facility agreement with a syndicate of lenders led by Citizens Bank, N.A. (the "Amended Facility"). The Amended Facility provides borrowing capacity up to \$925 million, an increase from the previous revolving credit facility capacity of \$750 million. As part of the amendment and restatement, proceeds from the Amended Facility were used to repay all outstanding balances on the \$200 million credit facility entered into by a subsidiary of the Partnership in 2021 to finance its acquisition of assets from 7-Eleven, Inc. and Speedway LLC.

The Amended Facility matures on March 31, 2028, and, subject to certain conditions, may be increased by an additional \$350 million. Borrowings under the Amended Facility will bear interest, at the Partnership's option, at a rate equal to the Secured Overnight Financing Rate ("SOFR") plus a margin ranging from 1.75% to 2.75% per annum plus a customary credit spread adjustment or an alternative base rate plus a margin ranging from 0.75% to 1.75% per annum, depending on the Partnership's Consolidated Leverage Ratio. Until the Partnership delivers a compliance certificate for the fiscal quarter ending June 30, 2023, the applicable margin for SOFR and alternative base rate loans will be 2.25% and 1.25%, respectively, and the commitment fee rate will be 0.35%.

#### **Swaps Activity**

In April 2023, CrossAmerica entered into three new Secured Overnight Financing Rate ("SOFR") based spot start interest rate swap contracts with a total notional value of \$200 million and a five-year term. These spot start interest rate swaps have a fixed rate of approximately 3.286%. Additionally in April 2023, CrossAmerica entered into one forward starting interest rate swap contract beginning April 1, 2024 with a total notional value of \$100 million and a four-year term. The fixed rate on the forward starting interest rate swap contract is 2.932%. The partnership expects these cash flow hedges to be highly effective.

Additionally, in April 2023, CrossAmerica also amended its existing three interest rate swap contracts with a total notional amount of \$300 million to transition the reference rate from London Interbank Offered Rate ("LIBOR") to SOFR in conjunction with amending and restating the CAPL Credit Facility. As a result, the fixed rate was reduced from 0.495% to 0.4125% for the one contract and from 0.38% to 0.2975% for the other two contracts. All other critical terms remain the same and so the partnership expects these cash flow hedges to continue to be highly effective.

#### **Liquidity and Capital Resources**

As of March 31, 2023, CrossAmerica had \$778.0 million outstanding under its CAPL Credit Facility. As of May 4, 2023, after taking into consideration debt covenant restrictions, approximately \$154.0 million was available for future borrowings under the CAPL Credit Facility. Leverage, as defined in the CAPL Credit Facility, was 4.05 times as of March 31, 2023, compared to 4.6 times as of March 31, 2022. As of March 31, 2023, CrossAmerica was in compliance with its financial covenants under the credit facility.

#### **Distributions**

On April 20, 2023, the Board of the Directors of CrossAmerica's General Partner ("Board") declared a quarterly distribution of \$0.5250 per limited partner unit attributable to the first quarter 2023. As previously announced, the distribution will be paid on May 10, 2023 to all unitholders of record as of May 3, 2023. The amount and timing of any future distributions is subject to the discretion of the Board as provided in CrossAmerica's Partnership Agreement.

#### **Conference Call**

The Partnership will host a conference call on May 9, 2023 at 9:00 a.m. Eastern Time to discuss first quarter 2023 earnings results. A live webcast of the call can be accessed by going to the investor section of the CrossAmerica Partners website at https://caplp.gcs-web.com/webcasts-presentations. Interested parties may participate live via telephone by registering at a conference call link also provided at https://caplp.gcs-web.com/webcasts-presentations. Please follow this link and register with a valid email address. A PIN will be provided to you with dial-in instructions. Also included on the website on that same day will be related earnings materials, including reconciliations of any non-GAAP financial measures to GAAP financial measures and any other applicable disclosures. After the live conference call, an archive of the webcast will be available on the investor section of the CrossAmerica site at https://caplp.gcs-web.com/webcasts-presentations within 24 hours after the call for a period of sixty days.

#### CROSSAMERICA PARTNERS LP CONSOLIDATED BALANCE SHEETS (Thousands of Dollars, except unit data)

	March 31, 2023		December 31, 2022	
ASSETS			<u> </u>	_
Current assets:				
Cash and cash equivalents	\$	7,517	\$	16,054
Accounts receivable, net of allowances of \$723 and \$686, respectively		28,568		30,825
Accounts receivable from related parties		524		743
Inventory		47,911		47,307
Assets held for sale		2,012		983
Current portion of interest rate swap contracts		13,448		13,827
Other current assets		11,512		8,667
Total current assets		111,492		118,406
Property and equipment, net		716,918		728,379
Right-of-use assets, net		161,161		164,942
Intangible assets, net		108,338		113,919
Goodwill		99,409		99,409
Interest rate swap contracts, less current portion		968		3,401
Other assets		25,453		26,142
Total assets	\$	1,223,739	\$	1,254,598
LIABILITIES AND EQUITY				
Current liabilities:				
Current portion of debt and finance lease obligations	\$	2,937	\$	11,151
Current portion of operating lease obligations		35,288		35,345
Accounts payable		69,605		77,048
Accounts payable to related parties		5,641		7,798
Accrued expenses and other current liabilities		23,556		23,144
Motor fuel and sales taxes payable		20,471		20,813
Total current liabilities		157,498	-	175,299
Debt and finance lease obligations, less current portion		776,979		761,638
Operating lease obligations, less current portion		131,429		135,220
Deferred tax liabilities, net		8,532		10,588
Asset retirement obligations		46,794		46,431
Other long-term liabilities		46,923		46,289
Total liabilities	-	1,168,155		1,175,465
Commitments and contingencies				
Preferred membership interests		26,757		26,156
		-, -,		-,
Equity:				
Common units— 37,952,950 and 37,937,604 units issued and outstanding at March 31, 2023 and December 31, 2022, respectively		15,276		36,508
Accumulated other comprehensive income		13,551		16,469
Total equity		28,827	-	52,977
Total liabilities and equity	\$	1,223,739	\$	1,254,598
rotar navinues and equity		1,225,705	<del>*</del>	1,201,000

# CROSSAMERICA PARTNERS LP CONSOLIDATED STATEMENTS OF OPERATIONS (Thousands of Dollars, Except Unit and Per Unit Amounts)

	 Three Months Ended March 31,		
	 2023		
Operating revenues <sup>(a)</sup>	\$ 1,016,159	\$	1,093,211
Costs of sales (b)	 934,100		1,014,381
Gross profit	82,059		78,830
Operating expenses:			
Operating expenses (c)	45,623		42,109
General and administrative expenses	5,739		6,483
Depreciation, amortization and accretion expense	19,820		20,275
Total operating expenses	71,182		68,867
Loss on dispositions and lease terminations, net	(1,767)		(244)
Operating income	9,110		9,719
Other income, net	261		130
Interest expense	(12,012)		(6,661)
(Loss) income before income taxes	 (2,641)		3,188
Income tax benefit	(1,662)		(1,859)
Net (loss) income	 (979)		5,047
Accretion of preferred membership interests	601		_
Net (loss) income available to limited partners	\$ (1,580)	\$	5,047
Basic and diluted (loss) earnings per common unit	\$ (0.04)	\$	0.13
Weighted-average limited partner units:			
Basic common units	37,940,332		37,900,146
Diluted common units	37,940,332		37,959,441
Supplemental information:			
(a) includes excise taxes of:	\$ 69,884	\$	66,858
(a) includes rent income of:	21,320		20,627
(b) excludes depreciation, amortization and accretion			
(b) includes rent expense of:	5,554		5,841
(c) includes rent expense of:	3,798		3,708

# CROSSAMERICA PARTNERS LP CONSOLIDATED STATEMENTS OF CASH FLOWS (Thousands of Dollars)

		Three Months E	ided Marc	h 31,
		2023		
Cash flows from operating activities:				
Net (loss) income	\$	(979)	\$	5,047
Adjustments to reconcile net income (loss) to net cash provided by				
operating activities:				
Depreciation, amortization and accretion expense		19,820		20,275
Amortization of deferred financing costs		1,848		680
Credit loss expense		37		45
Deferred income tax benefit		(2,056)		(2,045)
Equity-based employee and director compensation expense		561		732
Loss on dispositions and lease terminations, net		1,767		244
Changes in operating assets and liabilities, net of acquisitions		(9,460)		3,410
Net cash provided by operating activities		11,538		28,388
Cash flows from investing activities:				
Principal payments received on notes receivable		53		33
Proceeds from sale of assets		568		1,460
Capital expenditures		(6,001)		(8,934)
Cash paid in connection with acquisitions, net of cash acquired				(1,885)
Net cash used in investing activities		(5,380)		(9,326)
Cash flows from financing activities:				
Borrowings under revolving credit facilities		187,400		30,600
Repayments on revolving credit facilities		(15,537)		(26,575)
Borrowings under the Term Loan Facility		(15,557)		1,120
Repayments on the Term Loan Facility		(158,980)		(24,600)
Net proceeds from issuance of preferred membership interests		_		24,500
Payments of finance lease obligations		(698)		(658)
Payments of deferred financing costs		(6,906)		(6)
Distributions paid on distribution equivalent rights		(56)		(46)
Distributions paid on common units		(19,918)		(19,896)
Net cash used in financing activities		(14,695)		(15,561)
Net (decrease) increase in cash and cash equivalents		(8,537)		3,501
Cash and cash equivalents at beginning of period		16,054		7,648
	\$	7,517	\$	11,149
Cash and cash equivalents at end of period	<b>4</b>	/10,7	ψ	11,149

#### **Segment Results**

#### Wholesale

The following table highlights the results of operations and certain operating metrics of the Wholesale segment (thousands of dollars, except for the number of distribution sites and per gallon amounts):

	Three Months Ended March 31,		
	 2023 2022		
Gross profit:			
Motor fuel gross profit	\$ 16,708	\$	16,184
Rent gross profit	13,255		12,339
Other revenues	1,247		1,786
Total gross profit	31,210		30,309
Operating expenses	(9,541)		(8,716)
Operating income	\$ 21,669	\$	21,593
Motor fuel distribution sites (end of period): (a)			
Independent dealers <sup>(b)</sup>	643		656
Lessee dealers (c)	612		642
Total motor fuel distribution sites	1,255		1,298
Motor fuel distribution sites (average):	1,271		1,302
intotal fact distribution sites (average).	1,2/1		1,302
Volume of gallons distributed	201,861		203,915
Margin per gallon	\$ 0.083	\$	0.079

(a) In addition, CrossAmerica distributed motor fuel to sub-wholesalers who distributed to additional sites.

(c) The decrease in the lessee dealer count was primarily attributable to the real estate rationalization effort and the conversion of lessee dealer sites to company operated sites.

b) The decrease in the independent dealer site count was primarily attributable to the loss of contracts, partially offset by the increase in independent dealer sites as a result of the acquisition of assets from Community Service Stations, Inc. and the ongoing real estate rationalization effort.

#### Retail

The following table highlights the results of operations and certain operating metrics of the Retail segment (in thousands, except for the number of retail sites):

		Three Months Ended March 31,		
		2023		2022
Gross profit:				
Motor fuel	\$	26,760	\$	26,304
Merchandise		18,123		16,682
Rent		2,511		2,447
Other revenue		3,455		3,088
Total gross profit		50,849		48,521
Operating expenses		(36,082)		(33,393)
Operating income	\$	14,767	\$	15,128
Detail stee (and of must d).				
Retail sites (end of period):  Company operated retail sites (a)		200		255
Commission agents (b)		268		255
		194		201
Total system sites at the end of the period	<u> </u>	462		456
Total retail segment statistics:				
Volume of gallons sold		119,085		116,040
Same store total system gallons sold		113,233		111,313
Average retail fuel sites		457		454
Margin per gallon, before deducting credit card fees and commissions	\$	0.318	\$	0.319
Company operated site statistics:				
Average retail fuel sites		258		254
Same store fuel volume		74,724		74,655
Margin per gallon, before deducting credit card fees	\$	0.341	\$	0.327
Same store merchandise sales	\$	61,229	\$	58,765
Same store merchandise sales excluding cigarettes	\$	41,540	\$	37,762
Merchandise gross profit percentage		27.8%		26.8%
Commission site statistics:				
Average retail fuel sites		198		200
Margin per gallon, before deducting credit card fees and commissions	\$	0.273	\$	0.303

<sup>(</sup>a) The increase in the company operated site count was primarily attributable to the conversion of lessee dealer and commission sites to company operated sites, largely in March 2023

<sup>(</sup>b) The decrease in the commission site count was primarily attributable to the conversion of commission sites to company operated sites and the real estate rationalization effort.

<sup>(</sup>c) Same store fuel volume and same store merchandise sales include aggregated individual store results for all stores that had fuel volume or merchandise sales in all months for both periods. Same store merchandise sales excludes branded food sales and other revenues such as lottery commissions and car wash sales.

#### **Supplemental Disclosure Regarding Non-GAAP Financial Measures**

CrossAmerica uses the non-GAAP financial measures EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio. EBITDA represents net income before deducting interest expense, income taxes and depreciation, amortization and accretion (which includes certain impairment charges). Adjusted EBITDA represents EBITDA as further adjusted to exclude equity-based compensation expense, gains or losses on dispositions and lease terminations, net and certain discrete acquisition related costs, such as legal and other professional fees, separation benefit costs and certain other discrete non-cash items arising from purchase accounting. Distributable Cash Flow represents Adjusted EBITDA less cash interest expense, sustaining capital expenditures and current income tax expense. The Distribution Coverage Ratio is computed by dividing Distributable Cash Flow by distributions paid.

EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio are used as supplemental financial measures by management and by external users of our financial statements, such as investors and lenders. EBITDA and Adjusted EBITDA are used to assess CrossAmerica's financial performance without regard to financing methods, capital structure or income taxes and the ability to incur and service debt and to fund capital expenditures. In addition, Adjusted EBITDA is used to assess the operating performance of the Partnership's business on a consistent basis by excluding the impact of items which do not result directly from the wholesale distribution of motor fuel, the leasing of real property, or the day to day operations of CrossAmerica's retail site activities. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio are also used to assess the ability to generate cash sufficient to make distributions to CrossAmerica's unitholders.

CrossAmerica believes the presentation of EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio provides useful information to investors in assessing the financial condition and results of operations. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio should not be considered alternatives to net income or any other measure of financial performance or liquidity presented in accordance with U.S. GAAP. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio have important limitations as analytical tools because they exclude some but not all items that affect net income. Additionally, because EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio may be defined differently by other companies in the industry, CrossAmerica's definitions may not be comparable to similarly titled measures of other companies, thereby diminishing their utility.

The following table presents reconciliations of EBITDA, Adjusted EBITDA, and Distributable Cash Flow to net income, the most directly comparable U.S. GAAP financial measure, for each of the periods indicated (in thousands, except for per unit amounts):

	Three Months Ended March 31,		
	 2023		2022
Net (loss) income <sup>(a)</sup>	\$ (979)	\$	5,047
Interest expense	12,012		6,661
Income tax benefit	(1,662)		(1,859)
Depreciation, amortization and accretion expense	19,820		20,275
EBITDA	29,191		30,124
Equity-based employee and director compensation expense	561		732
Loss on dispositions and lease terminations, net	1,767		244
Acquisition-related costs (b)	219		868
Adjusted EBITDA	31,738		31,968
Cash interest expense	(10,163)		(5,981)
Sustaining capital expenditures (c)	(2,049)		(1,554)
Current income tax expense	(394)		(185)
Distributable Cash Flow	\$ 19,132	\$	24,248
Distributions paid	19,918		19,896
Distribution Coverage Ratio <sup>(a)</sup>	0.96x		1.22x

- (a) Beginning in 2022, CrossAmerica reconciled Adjusted EBITDA to Net income rather than to Net income available to limited partners. The difference between Net income and Net income available to limited partners is that, beginning in the second quarter of 2022, the accretion of preferred membership interests issued in late March 2022 is a deduction from Net income in computing Net income available to limited partners. Because Adjusted EBITDA is used to assess CrossAmerica's financial performance without regard to capital structure, the partnership believes Adjusted EBITDA should be reconciled with Net income, so that the calculation isn't impacted by the accretion of preferred membership interests. This approach is comparable to the reconciliation of Adjusted EBITDA to Net income available to limited partners in past periods, as CrossAmerica has not recorded accretion of preferred membership interests in past periods.
- (b) Relates to certain discrete acquisition-related costs, such as legal and other professional fees, separation benefit costs and certain purchase accounting adjustments associated with recently acquired businesses.
- (c) Under the Partnership Agreement, sustaining capital expenditures are capital expenditures made to maintain CrossAmerica's long-term operating income or operating capacity. Examples of sustaining capital expenditures are those made to maintain existing contract volumes, including payments to renew existing distribution contracts, or to maintain the sites in conditions suitable to lease, such as parking lot or roof replacement/renovation, or to replace equipment required to operate the existing business.

#### About CrossAmerica Partners LP

CrossAmerica Partners LP is a leading wholesale distributor of motor fuels, convenience store operator, and owner and lessee of real estate used in the retail distribution of motor fuels. Its general partner, CrossAmerica GP LLC, is indirectly owned and controlled by entities affiliated with Joseph V. Topper, Jr., the founder of CrossAmerica Partners and a member of the board of the general partner since 2012. Formed in 2012, CrossAmerica Partners LP is a distributor of branded and unbranded petroleum for motor vehicles in the United States and distributes fuel to approximately 1,700 locations and owns or leases approximately 1,150 sites. With a geographic footprint covering 34 states, the Partnership has well-established relationships with several major oil brands, including ExxonMobil, BP, Shell, Sunoco, Valero, Gulf, Citgo, Marathon and Phillips 66. CrossAmerica Partners LP ranks as one of ExxonMobil's largest distributors by fuel volume in the United States and in the top 10 for additional brands. For additional information, please visit www.crossamericapartners.com.

#### Contact

Investor Relations: Randy Palmer, rpalmer@caplp.com or 610-625-8000

#### **Cautionary Statement Regarding Forward-Looking Statements**

Statements contained in this release that state the Partnership's or management's expectations or predictions of the future are forward-looking statements. The words "believe," "expect," "should," "intends," "estimates," "target" and other similar expressions identify forward-looking statements. It is important to note that actual results could differ materially from those projected in such forward-looking statements. For more information concerning factors that could cause actual results to differ from those expressed or forecasted, see CrossAmerica's Form 10-K or Forms 10-Q filed with the Securities and Exchange Commission, and available on CrossAmerica's website at www.crossamericapartners.com. The Partnership undertakes no obligation to publicly update or revise any statements in this release, whether as a result of new information, future events or otherwise.





# **Forward Looking Statement**

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# CrossAmerica Business Overview

Charles Nifong, CEO & President



## **First Quarter Operations**

#### Motor Fuel Gross Profit from the Wholesale Segment increased 3%

- \$16.7 million in 1Q23 versus \$16.2 million in 1Q22
- Driven by fuel margin increase
- Overall Gross Profit for the Wholesale Segment increased 3% (\$31.2 million for 1Q23 versus \$30.3 million for 1Q22)

#### Wholesale fuel margin increased 5%, while fuel volume declined 1%

- 8.3 cents in 1Q23 versus 7.9 cents in 1Q22
- Benefited from better sourcing costs and other initiatives
- Wholesale fuel volume distributed for 1Q23 was 201.9 million gallons compared to 203.9 million gallons in 1Q22
- Volume declined primarily due to lower volume in base business, partially offset by the volume generated by the acquisition of assets from Community Service Stations, Inc.

#### Retail Segment's Gross Profit increased 5% year-over-year

- \$50.8 million in 1Q23 versus \$48.5 million in 1Q22
- Increase driven by motor fuel (+2%) and merchandise (+9%) gross profit
- Fuel margin per gallon, before deducting for credit card fees and commissions, for the retail segment of 31.8 cents in 1Q23 compared to 31.9 cents per gallon in 1Q22
- Retail fuel volume for 1Q23 increased 3% when compared to 1Q22 (119.1 million gallons sold in 1Q23 versus 116.0 million gallons in 1Q22)

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# CrossAmerica Financial Overview

Maura Topper, Chief Financial Officer



# **First Quarter Results Summary**

OPERATING RESULTS	Three Months		
(in thousands, except for distributions per unit and coverage)	2023	2022	% Change
Net Income	(\$979)	\$5,047	(119%)
Adjusted EBITDA	\$31,738	\$31,968	(1%)
Distributable Cash Flow	\$19,132	\$24,248	(21%)
Weighted Avg. Diluted Units	37,940	37,959	0%
Distribution Paid per LP Unit	\$0.5250	\$0.5250	0%
Distributions Paid	\$19,918	\$19,896	0%
Distribution Coverage (Paid Basis – current quarter)	0.96x	1.22x	(21%)
Distribution Coverage (Paid Basis – trailing twelve months)	1.70x	1.39x	22%

Note: See the reconciliation of Adjusted EBITDA and Distributable Cash Flow (or "DCF") to net income and the definitions of EBITDA, Adjusted EBITDA and DCF in the appendix of this presentation.



# **Capital Strength**

## Capital Expenditures

- Q1 2023 capital expenditures of \$6.0 million, including \$4.0 million of growth capex
- Growth capital projects during the quarter included dispensers for newly converted company operated Retail locations and store upgrade/rebranding work

### Credit Facility Amendment

- Amended and restated CAPL Credit Facility on 3/31/23
- Upsized borrowing capacity to \$925 million from \$750 million
- · Paid off and terminated subsidiary JKM Credit Facility

### Interest Rate Management

- Entered new interest rate swaps in April 2023
- Total spot start notional of \$200 million; 5-year term; rate ~3.3%
- Total forward start (1 Year) notional of \$100 million; 4-year term; rate ~2.9%
- Complement existing \$300 million notional swaps expiring 4/1/24

### Coverage and Leverage Goals

- Continue to manage debt levels and our coverage ratio
- Leverage ratio at 4.05x at 3/31/23

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# Appendix

First Quarter 2023 Earnings Call



## **Non-GAAP Financial Measures**

#### **Non-GAAP Financial Measures**

We use non-GAAP financial measures EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio. EBITDA represents net income available to us before deducting interest expense, income taxes and depreciation, amortization and accretion, which includes certain impairment charges. Adjusted EBITDA represents EBITDA as further adjusted to exclude equity funded expenses related to incentive compensation and operating expenses payable to affiliates of the general partner, gains or losses on dispositions and lease terminations, certain acquisition related costs, such as legal and other professional fees and severance expenses associated with recently acquired companies, and certain other non-cash items arising from purchase accounting. Distributable Cash Flow represents Adjusted EBITDA less cash interest expense, sustaining capital expenditures and current income tax expense. Distribution Coverage Ratio is computed by dividing Distributable Cash Flow by the weighted average diluted common units and then dividing that result by the distributions paid per limited partner unit.

EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio are used as supplemental financial measures by management and by external users of our financial statements, such as investors and lenders. EBITDA and Adjusted EBITDA are used to assess our financial performance without regard to financing methods, capital structure or income taxes and the ability to incur and service debt and to fund capital expenditures. In addition, Adjusted EBITDA is used to assess our operating performance of our business on a consistent basis by excluding the impact of items which do not result directly from the wholesale distribution of motor fuel, the leasing of real property, or the day to day operations of our retail site activities. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio are also used to assess our ability to generate cash sufficient to make distributions to our unitholders.

We believe the presentation of EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio provides useful information to investors in assessing our financial condition and results of operations. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio should not be considered alternatives to net income or any other measure of financial performance or liquidity presented in accordance with U.S. GAAP. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio have important limitations as analytical tools because they exclude some but not all items that affect net income. Additionally, because EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio may be defined differently by other companies in our industry, our definitions may not be comparable to similarly titled measures of other companies, thereby diminishing their utility.

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# **Non-GAAP Reconciliation**

The following table presents reconciliations of EBITDA, Adjusted EBITDA, and Distributable Cash Flow to net income, the most directly comparable U.S. GAAP financial measure, for each of the periods indicated (in thousands, except for per unit amounts):

	 Three Months Ended March 31,		
	2023	2022	
Net (loss) income (a)	\$ (979) \$	5,047	
Interest expense	12,012	6,661	
Income tax benefit	(1,662)	(1,859)	
Depreciation, amortization and accretion expense	 19,820	20,275	
EBITDA	29,191	30,124	
Equity-based employee and director compensation expense	561	732	
Loss on dispositions and lease terminations, net	1,767	244	
Acquisition-related costs (b)	 219	868	
Adjusted EBITDA	31,738	31,968	
Cash interest expense	(10,163)	(5,981)	
Sustaining capital expenditures (c)	(2,049)	(1,554)	
Current income tax expense	 (394)	(185)	
Distributable Cash Flow	\$ 19,132 \$	24,248	
Distributions paid	 19,918	19,896	
Distribution Coverage Ratio (a)	0.96x	1.22x	

- (a) Beginning in 2022, CrossAmerica reconciled Adjusted EBITDA to Net income rather than to Net income available to limited partners. The difference between Net income and Net income available to limited partners is that, beginning in the second quarter of 2022, the accretion of preferred membership interests issued in late March 2022 is a deduction from Net income in computing Net income available to limited partners. Because Adjusted EBITDA is used to assess CrossAmerica's financial performance without regard to capital structure, the partnership believes Adjusted EBITDA should be reconciled with Net income, so that the calculation isn't impacted by the accretion of preferred membership interests. This approach is comparable to the reconciliation of Adjusted EBITDA to Net income available to limited partners in past periods, as CrossAmerica has not recorded accretion of preferred membership interests in past periods.

  Relates to certain discrete acquisition-related costs, such as legal and other professional fees, separation benefit costs and certain purchase accounting adjustments associated with recently acquired
- (b)
- (c) Under the Partnership Agreement, sustaining capital expenditures are capital expenditures made to maintain CrossAmerica's long-term operating income or operating capacity. Examples of sustaining capital expenditures are those made to maintain existing contract volumes, including payments to renew existing distribution contracts, or to maintain the sites in conditions suitable to lease, such as parking lot or roof replacement/renovation, or to replace equipment required to operate the existing business.