



CROSSAMERICA
PARTNERS LP

Second Quarter 2026 Earnings Call

August 2026



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Forward Looking Statement

Statements contained in this presentation that state the Partnership's or management's expectations or predictions of the future are forward-looking statements. The words "believe," "expect," "should," "intends," "anticipates," "estimates," "target" and other similar expressions identify forward-looking statements. It is important to note that actual results could differ materially from those projected in such forward-looking statements. For more information concerning factors that could cause actual results to differ from those expressed or forecasted, see CrossAmerica's annual reports on Form 10-K, quarterly reports on Form 10-Q and other reports filed with the Securities and Exchange Commission and available on the Partnership's website at www.crossamericapartners.com. If any of these factors materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what we projected. Any forward-looking statement you see or hear during this presentation reflects our current views as of the date of this presentation with respect to future events. We assume no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise.



CrossAmerica Business Overview

Maura Topper, President & CEO



Second Quarter Operating Results

OPERATING RESULTS (in thousands, except for margin per gallon and merchandise gross margin percentage)	Three Months ended June 30,		% Change
	2026	2025	
Retail Segment:			
Gross Profit	\$85,690	\$76,127	13%
Operating Expenses	\$48,695	\$50,828	(4%)
Operating Income	\$36,995	\$25,299	46%
Motor Fuel Gross Profit	\$46,461	\$38,789	20%
Retail Margin Per Gallon	\$0.492	\$0.370	33%
Volume of Gallons Sold	124,032	141,683	(12%)
Merchandise Gross Profit*	\$31,026	\$30,506	2%
Same Store Sales Excluding Cigarettes*	\$71,411	\$70,966	1%
Merchandise Gross Margin Percentage*	29.5%	28.2%	130 bps
Wholesale Segment:			
Gross Profit	\$27,097	\$24,865	9%
Operating Income	\$20,767	\$17,744	17%
Motor Fuel Gross Profit	\$17,801	\$15,165	17%
Wholesale Margin Per Gallon	\$0.111	\$0.085	31%
Volume of Gallons Distributed	160,276	179,241	(11%)

*Includes only company operated retail sites



CrossAmerica Financial Overview

Jon Benfield, Chief Financial Officer



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Second Quarter Financial Results

OPERATING RESULTS (in thousands, except for distributions per unit and coverage)	Three Months ended June 30,		% Change
	2026	2025	
Net Income	\$20,812	\$25,168	(17%)
Adjusted EBITDA	\$51,769	\$37,083	40%
Distributable Cash Flow	\$33,581	\$22,396	50%
Distribution Paid per LP Unit	\$0.5250	\$0.5250	0%
Distributions Paid	\$20,031	\$20,001	0%
Distribution Coverage (Paid Basis-current quarter)	1.68x	1.12x	50%
Distribution Coverage (Paid Basis – trailing twelve months)	1.39x	1.00x	39%

Note: See the reconciliation of Adjusted EBITDA and Distributable Cash Flow (or “DCF”) to net income and the definitions of EBITDA, Adjusted EBITDA and DCF in the appendix of this presentation.



Capital Strength

Capital Expenditures

- Second quarter 2026 capital expenditures of \$7.4 million with \$2.5 million of growth capex
- Growth capital projects continue to focus on targeted renovations as well as projects to increase food offerings

Leverage

- Credit facility balance at 06/30/26: \$671.6 million
- Continue to manage debt levels and leverage ratio
- Leverage ratio was 3.57x at 06/30/26
- Effective interest rate at 06/30/26: 5.5%
 - Ongoing benefit of interest rate swaps in elevated rate environment

Continued Focus on Execution, Expense Management, Cash Flows, and Strong Balance Sheet



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Appendix

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Non-GAAP Financial Measures

Non-GAAP Financial Measures

We use the non-GAAP financial measures EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio. EBITDA represents net income (loss) before deducting interest expense, income taxes and depreciation, amortization and accretion (which includes certain impairment charges). Adjusted EBITDA represents EBITDA as further adjusted to exclude equity-based compensation expense, gains or losses on dispositions and lease terminations, net and certain discrete acquisition related costs, such as legal and other professional fees, separation benefit costs and certain other discrete non-cash items arising from purchase accounting. Distributable Cash Flow represents Adjusted EBITDA less cash interest expense, sustaining capital expenditures and current income tax expense. The Distribution Coverage Ratio is computed by dividing Distributable Cash Flow by distributions paid on common units.

EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio are used as supplemental financial measures by management and by external users of our financial statements, such as investors and lenders. EBITDA and Adjusted EBITDA are used to assess our financial performance without regard to financing methods, capital structure or income taxes and the ability to incur and service debt and to fund capital expenditures. In addition, Adjusted EBITDA is used to assess the operating performance of our business on a consistent basis by excluding the impact of items which do not result directly from the wholesale distribution of motor fuel, the leasing of real property, or the day to day operations of our retail site activities. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio are also used to assess the ability to generate cash sufficient to make distributions to our unitholders.

We believe the presentation of EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio provides useful information to investors in assessing the financial condition and results of operations. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio should not be considered alternatives to net income or any other measure of financial performance or liquidity presented in accordance with U.S. GAAP. EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio have important limitations as analytical tools because they exclude some but not all items that affect net income. Additionally, because EBITDA, Adjusted EBITDA, Distributable Cash Flow and Distribution Coverage Ratio may be defined differently by other companies in our industry, our definitions may not be comparable to similarly titled measures of other companies, thereby diminishing their utility.



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Non-GAAP Reconciliation

The following table presents reconciliations of EBITDA, Adjusted EBITDA, and Distributable Cash Flow to net income, the most directly comparable U.S. GAAP financial measure, for each of the periods indicated (in thousands, except for per unit amounts):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2026	2025	2026	2025
Net income	\$ 20,812	\$ 25,168	\$ 31,471	\$ 18,053
Interest expense	11,342	12,569	22,092	25,413
Income tax expense	3,330	3,896	5,828	298
Depreciation, amortization and accretion expense	16,768	23,334	33,830	49,638
EBITDA	52,252	64,967	93,221	93,402
Equity-based employee and director compensation expense	587	176	788	989
Gain on dispositions and lease terminations, net ^(a)	(1,087)	(28,365)	(7,203)	(33,402)
Acquisition-related costs ^(b)	17	305	44	363
Adjusted EBITDA	51,769	37,083	86,850	61,352
Cash interest expense	(10,858)	(12,085)	(21,123)	(24,444)
Sustaining capital expenditures ^(c)	(4,952)	(2,550)	(6,302)	(5,271)
Current income tax expense ^(d)	(2,378)	(52)	(4,342)	(146)
Distributable Cash Flow	\$ 33,581	\$ 22,396	\$ 55,083	\$ 31,491
Distributions paid on common units	20,031	20,001	40,052	39,982
Distribution Coverage Ratio	1.68x	1.12x	1.38x	0.79x

- (a) Primarily includes net gains in connection with CrossAmerica's ongoing real estate optimization effort of \$1.1 million and \$29.7 million for the three months ended June 30, 2026, and 2025, and \$7.4 million and \$35.2 million for the six months ended June 30, 2026, and 2025, respectively.
- (b) Relates to certain acquisition-related costs, such as legal and other professional fees, separation benefit costs and purchase accounting adjustments associated with recent acquisitions.
- (c) Under the Partnership Agreement, sustaining capital expenditures are capital expenditures made to maintain CrossAmerica's long-term operating income or operating capacity. Examples of sustaining capital expenditures are those made to maintain existing contract volumes or to maintain the sites in conditions suitable to operate or lease, such as parking lot or roof replacement/renovation, or to replace equipment required to operate the existing business.
- (d) Excludes current income tax expense incurred on the sales of sites.